

# Annual Report & Accounts 2018 Investor Update

April 2019



# CROSSWORD

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## Crossword's Strategy



- Crossword's objective is to be the European leader in the commercialisation of cyber security research originating from universities:
  - Identifying a large number of universities engaged in cyber security research
  - Providing strategy, product management, software development, business development and hands on entrepreneurial expertise to help universities commercialise their cyber security intellectual property (IP)
  - Employing two commercialisation models
    - University licenses its IP direct to Crossword who build a product in-house and generate revenue by distributing it widely. Revenue will typically be shared with the university, with the majority of revenue accruing to Crossword
    - Crossword supports the university to establish a company and Crossword generates support, development and product related revenue from the newly formed company. Crossword's model is not to invest in the companies it helps to establish, but it may end up with a share of the equity for its efforts in assisting the creation of the new company or a product licence.
- ▶ To complement the product side, Crossword's team of expert cyber security consultants leverages years of experience in national security, defence and commercial cyber intelligence and operations to provide bespoke advice tailored to its clients' business needs
- ▶ In December 2018, Crossword was admitted to AIM and raised £2.0m (gross)



## Executive Summary – 45% revenue growth

- ▶ Crossword's audited accounts for the period to 31st December 2018 showed an uplift in revenue of 45% to £1.07m and achieved our first gross profit
- The past twelve months has been a period of rapid development as we continued to transition from R&D to revenue generating
- At the end of 2018, Crossword's Rizikon Assurance sales pipeline stood at £1.4m across over 30 companies in a wide range of sectors and the sales pipeline has continued to grow steadily. We are seeing client wins coming through with a number of multi-year, recurring revenue deals signed across Health, IT Services, Nuclear & Professional Services
- Progress has been made on all fronts, as we build on Crossword's success to date, to be in a position to scale up significantly over the coming years



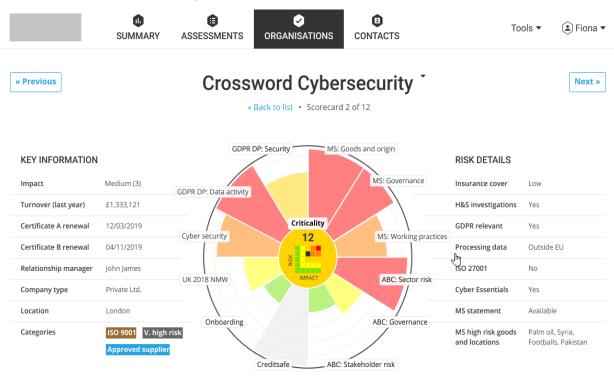
### Significant progress made on all fronts

- Raised £4.16m
- Doubled product revenue
- Sign an MoU with IP Group
- Built a strong product pipeline
- Recruited a mature sales team
- Managed two successful office moves
- Significantly grew consulting activities
- Established a world class Advisory Board
- Strengthened the Board and management team
- Secured an InnovateUK grant to extend Nixer's functionality
- Identified nearly 1,200 university based cyber security research projects as future sources of Crossword products

# CROSSWORD OYBERSECURITY

## Rizikon Assurance sales coming through

- Rizikon Assurance is a cyber risk assessment SaaS platform for medium to large companies to assess their supplier base, for cyber risk, GDPR
  - a large market opportunity, driven by industry demand and regulatory drivers
  - We estimate the UK addressable market at £300m p.a.
  - Strong current
     pipeline of over £1.4m
     is converting into
     contracts
    - Client wins announced with Nuvia & Kinnerton. Others not announceable
- Good progress with potential major distribution partners
- Product enhancements planned Q219





### Building a portfolio of major products

#### Rizikon Assurance – revenue generating

- Cyber Risk Assessment tool, based on City, University of London research
- Assesses the probability of being a victim of cyber attack and assesses GDPR compliance
- Focus on supplier assessment
- Cloud based SaaS service for businesses

#### CyberAI – in R&D

- 6 month programme with Imperial College, MIT, Edinburgh University plus major retail bank, global investment bank, leading insurer
   & Big 4 professional services firm
- 50+ concepts down to one specific AI based proposition
- Next steps is to create a proof of concept with industry partners

#### Nixer v1.5 – in testing

- Automated attack tool service, including credential stuffing & application DDoS
- Emerged from academics connected with Ministry of Defence Academy, Shrivenham/Cranfield University
- ▶ Al/Machine learning algorithms
- Tested at IOMart, cloud service company

#### CyberOwl

- loT large scale early warning platform, from Coventry Unviesrity. Medulla product launched in March 2018
- Secured an additional £1m investment
- Crossword holds a stake in CyberOwl

#### ByzGen

- Defence sector, EPFL & Warwick research based
- Raised £2m to date
- Crossword has a commercial agreement with ByzGen



### Historical Financial Information

Consolidated Statement of Comprehensive Income	12 Months ended 31st December			
	2015	2016	2017	2018
	£	£	£	£
Revenue	20,613	344,736	736,546	1,067,609
Cost of Sales	(247,630)	(788,666)	(1,062,350)	(1,013,521)
Gross Profit (Loss)	(227,017)	(443,930)	(325,804)	54,088
Other operating income-research & development tax credits		78,354	97,716	192,149
Administrative expenses	(530,414)	(585,329)	(956, 126)	(2,335,228)
Share based payments	(16,455)	(18,636)	(15,784)	(45,751)
Finance income-bank interest receivable	2,181	1,354	976	3,727
Finance costs-other interest payable	-	(73)	(1,402)	(1,237)
Loss for the year/period before taxation	(771,705)	(968,260)	(1,200,424)	(2,132,252)
Tax expense	-	(3,267)	(4,730)	(8,052)
Loss for the Year / Period	(771,705)	(971,527)	(1,205,154)	(2,140,304)
Other Comprehensive Income				
Items that may be reclassified to profit or loss:				
Foreign Exchange Translation Gain (Loss)	(1,659)	6,205	4,265	(13,542)
Total Comprehensive Loss	(773,364)	(965,322)	(1,200,889)	(2,153,846)
Earnings Per Share	(0.38)	(0.39)	(0.39)	(0.55)

All results are derived from continuing operations



#### Historical Financial Information

Consolidated Statement of Financial Position		as at 31st December			
	2015	2016	2017	2018	
	£	£	£	£	
Non-Current Assets					
Tangible assets	3,635	2,280	12,408	12,066	
Intangible assets	816	583	-	-	
Investments in other unlisted investment & subsidiary	-	31	31	31	
Total non-current assets	4,451	2,894	12,439	12,097	
Current Assets					
Trade and other receivables	30,763	178,154	175,580	559,387	
Cash and cash equivalents	1,227,481	1,548,906	490,090	2,222,706	
Total current assets	1,258,244	1,727,060	665,670	2,782,093	
TOTAL ASSETS	1,262,695	1,729,954	678,109	2,794,190	
EQUITY					
Attributable to the owners of the Company					
Share Capital	119,173	156,015	159,173	234,022	
Share premium account	2,080,827	3,413,416	3,555,522	7,513,906	
Other reserves	16,455	35,091	50,875	96,626	
Retained earnings	(1,010,385)	(1,981,912)	(3,187,066)	(5,327,370)	
Translation of foreign operations	(2,941)	3,264	7,529	(6,013)	
Total equity	1,203,129	1,625,874	586,033	2,511,172	
LIABILITIES					
Current Liabilities					
Trade and other payables	59,566	104,080	92,076	283,018	
Total current liabilities	59,566	104,080	92,076	283,018	
Total Liabilities	59,566	104,080	92,076	283,018	
Total Equity & Liabilities	1,262,695	1,729,954	678,109	2,794,190	





## Summary – continuing rapid growth

- Crossword has established itself as a fast-growing technology commercialisation
   Company focusing on the cyber security sector
- Our main focus is on rolling out Rizikon Assurance, and significantly scaling up our sales activity. The pipeline is growing rapidly and converting into client wins across a range of sectors including Health, IT services, Nuclear & Professional Services
- Our specialist cyber security consulting team continues to win new clients and work with existing clients and we expect to see steady growth in this area
- Our product pipeline is strong. With Nixer coming through and several other propositions close behind. We have excellent visibility of the range of cybersecurity research projects in universities in the UK, Europe and elsewhere
- ▶ 2018 was about the transition from R&D to revenue generating. 2019 is about scaling up more Rizikon client wins, more recurring revenue deals, more consulting projects, more exciting partnerships!